



Exec Committee

G. Gray, Chair
D. De Jesus, Vice Chair
C. Kurtz, Vice Chair
H. Repenning, Vice Chair
J. Abdo, Board Secretary
L. Ackerman
R. Atwater
M. Camacho
G. Cordero
L. Dick
M. Ramos
R. Record
T. Smith

Executive Committee

Meeting with Board of Directors *

November 23, 2021

12:00 p.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Tuesday, November 23, 2021
Meeting Schedule**

09:00 a.m. - A&E
10:00 a.m. - IRP
11:30 a.m. - Break
12:00 p.m. - Exec
12:30 p.m. - Bay-Delta
02:00 p.m. - Special
BOD Mtg

MWD Headquarters Building • 700 N. Alameda Street • Los Angeles, CA 90012

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

2. OTHER MATTERS AND REPORTS

a. Chairwoman's Report [21-692](#)

b. General Manager's report of Metropolitan activities [21-688](#)

Attachments: [11232021 Exec 2b Presentation.pdf](#)

c. General Counsel's report of Metropolitan activities [21-689](#)

d. General Auditor's report of Metropolitan activities [21-690](#)

e. Ethics Officer's report of Metropolitan activities [21-691](#)

f. Report from Audit and Ethics Committee

- g. Report from Bay-Delta Committee
- h. Report from Communications and Legislation Committee
- i. Report from Engineering and Operations Committee
- j. Report from Finance and Insurance Committee
- k. Report from Legal and Claims Committee
- l. Report from Organization, Personnel and Technology Committee
- m. Report from Real Property and Asset Management Committee
- n. Report from Water Planning and Stewardship Committee

**** CONSENT CALENDAR ITEMS - ACTION ****

3. CONSENT CALENDAR OTHER ITEMS - ACTION

- A. Approval of the Minutes of the Meeting of the Executive Committee held October 26, 2021 [21-669](#)

Attachments: [10262021 Exec 3A Minutes .pdf](#)

- B. Approve draft committee and board meeting agendas, and schedule for December 2021 [21-686](#)

Attachments: [12142021 BOD Draft Agenda Packet](#)

4. CONSENT CALENDAR ITEMS - ACTION

- 7-2 Consider and adopt the Board's Principles of Governance Statement; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA [21-721](#)

Attachments: [11232021 Exec 7-2 B-L.pdf](#)

**** END OF CONSENT CALENDAR ITEMS ****

5. OTHER BOARD ITEMS - ACTION

None

6. BOARD INFORMATION ITEMS

None

7. FOLLOW-UP ITEMS

None

8. FUTURE AGENDA ITEMS

9. ADJOURNMENT

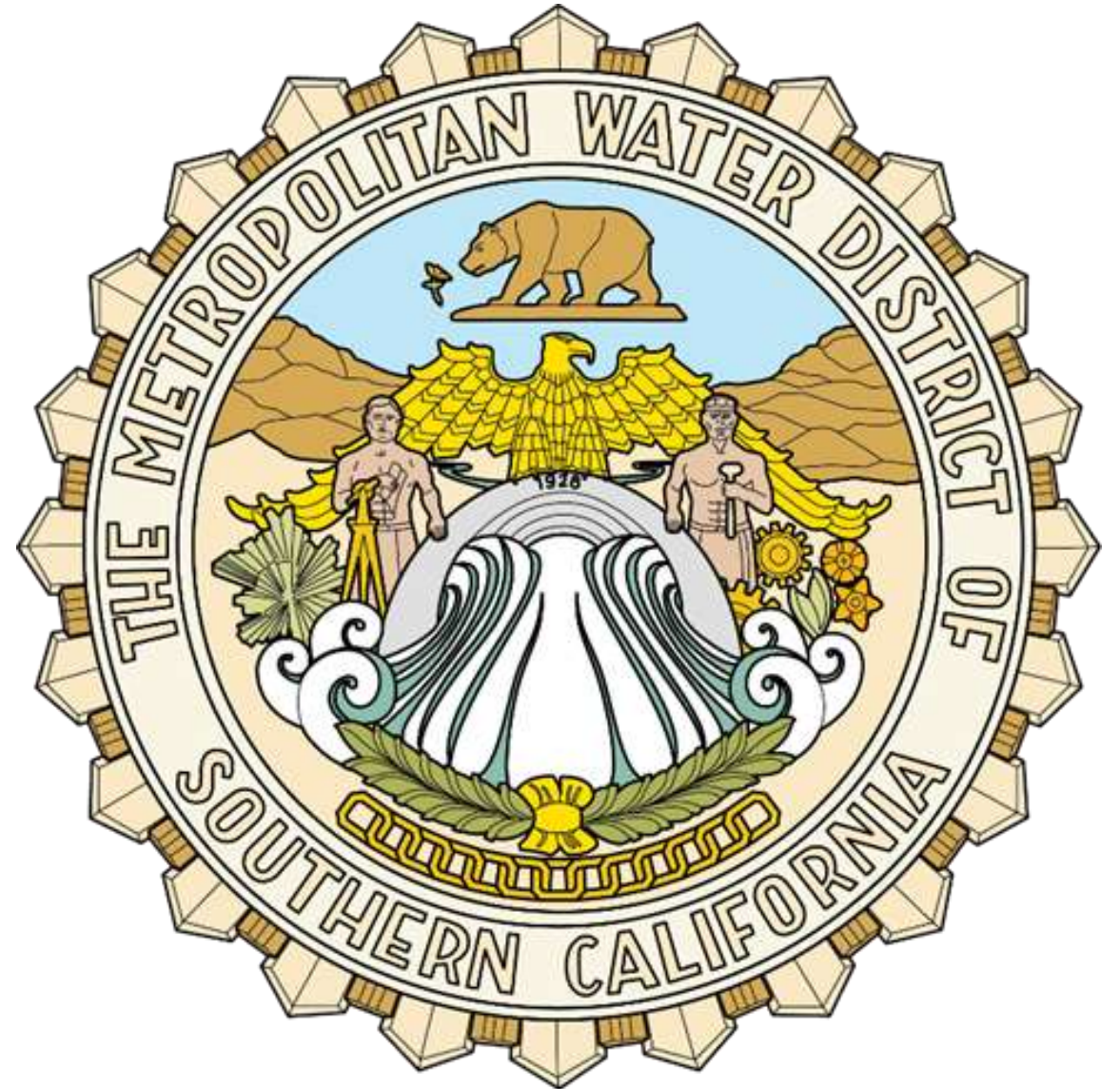
NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.

METROPOLITAN WATER DISTRICT

PROPOSED STRATEGIC PRIORITIES





GATHERING MOMENTUM TO SET STRATEGIC PRIORITIES



- Board Retreat 2019
- IRP 2020
- Leadership Change 2021
- Board Retreat 2021
- Member Agency Managers 2021
- Executive Managers 2021



EMPOWER

Empower the workforce and
promote diversity, equity and
inclusion



SUSTAIN

Affirm Business Model to
Sustain Metropolitan's Mission

ADAPT

Adapt to Changing Climate and Water Resources



PROTECT

Protect Public Health,
Regional Economy, and
Metropolitan's Assets

DRAFT



PARTNER

Partner with
Stakeholders and
the Communities
We Serve





NEXT STEPS

- Gather Feedback
 - Metropolitan Staff
 - Member Agency Managers
 - Board of Directors
- Refine Strategic Priorities
- Board Adoption Proposed in March 2022



THE METROPOLITAN WATER DISTRICT OF SOUTHERN CALIFORNIA

MINUTES

EXECUTIVE COMMITTEE

October 26, 2021

Chairwoman Gray called the teleconference meeting to order at 12:12 p.m.

Members present: Directors Abdo, Ackerman, Atwater, Camacho, De Jesus, Dick, Gray, Kurtz, Ramos, Repenning, and Smith

Member absent: Directors Cordero, Hogan, Murray, Record

Other Board members present: Directors, Blois, Dennstedt, Erdman, Faessel, Fellow, Goldberg, Hawkins, Jung, Lefevre, Luna, McCoy, Morris, Ortega, Peterson, Pressman, Quinn, Tamaribuchi, and Williams

Committee staff present: Beatty, Castro, Hagekhalil, Kasaine, Riss, Salinas, Scully, Walters, and Zinke.

Chairwoman Gray introduced California's Secretary for Natural Resources, Wade Crowfoot. Secretary Crowfoot addressed the Board.

The following Directors provided comments or asked questions:

Directors	Comments/Questions
1. Smith	Commented
2. Quinn	Commented
3. Pressman	Commented
4. Ortega	Commented
5. Repenning	Commented
6. Abdo	Commented
7. Dennstedt	Commented

Secretary Crowfoot responded to the Directors' questions and comments.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction

No requests were made.

2. OTHER MATTERS AND REPORTS

- a. Subject: Chairwoman's Report

Presented by: Chairwoman Gloria D. Gray

Chairwoman Gray stated she had nothing to add to her report.

- b. Subject: General Manager's report of Metropolitan's activities

Presented by: General Manager Adel Hagekhalil

General Manager Hagekhalil reported on the following:

- Acknowledged Secretary Crowfoot and expressed appreciation for his presentation given today.
- Traveled to Sacramento to visit to Lake Oroville, State Water Project and the Delta area.
- Attended Seven States meeting in Nevada regarding Colorado River matters.
- Testified before congress on Climate action and need for Federal investments. A full report will be provide at the next Board meeting.

The following item was heard out of order. Item 2e General Counsel's report was heard before Item 2c Ethics Officer's report.

- e. Subject: General Counsel's report of Metropolitan's activities

Presented by: General Counsel Marcia Scully

General Counsel Scully stated she had nothing to add to her report.

- c. Subject: Ethics Officer's report of Metropolitan's activities

Presented by: Ethics Officer Abel Salinas

Ethics Officer Salinas reported that directly following this meeting, the Audit and Ethics Committee will consider adoption of the proposed ethics-related amendments to the administrative code; and if the Committee approves the proposal, the item will be presented to the full Board next month.

The meeting returned to its original schedule with the following presentations.

d. Subject: General Auditor's report of Metropolitan's activities

Presented by: General Auditor Gerald Riss

General Auditor Riss stated he had nothing to add to his report.

f. Subject: Report from Audit and Ethics Committee

Presented by: Committee Chair Ramos

Committee Chair Ramos announced that the Committee will consider approving amendments to the administrative code at the meeting today.

g. Subject: Report from Bay-Delta Committee

Presented by: Committee Chair Ackerman

Committee Chair Ackerman announced that the Committee will hear the following two committee items:

- Presentation regarding the Sites Reservoir Project. This presentation will be provided by Sites Reservoir Authority Executive Director Jerry Brown.
- Process for review of Bay-Delta Board Policies.

In addition, the Committee will hear the Bay-Delta Manager's report.

h. Subject: Report from Communications and Legislation Committee

Presented by: Committee Vice Chair Kurtz

Committee Vice Chair Kurtz announced that the Committee will hear the following two action items:

- Adopt Legislative Priorities and Principles for 2022.
- Approve Metropolitan's annual membership in the North American Transmission Forum and authorize a one-time payment of \$5,000 and annual dues payment of \$28,500.

In addition, the Committee will hear the following three committee items:

- Outreach for the Regional Recycled Water Program.
- Reports on activities from Washington D.C.
- Report on activities from Sacramento.

Lastly, the Committee will hear the External Affairs' Management Report.

i. Subject: Report from Engineering and Operations Committee

Presented by: Committee Chair Smith

Committee Chair Smith announced that the Committee will hear the following four consent items:

- Award a \$1,477,000 contract to Minako America Corporation (dba Minco Construction) for replacement of ozone power supply units at the Joseph Jensen Water Treatment Plant and authorize an agreement with CDM Smith, Inc. in an amount not to exceed \$800,000 for engineering services to support the Jensen ozone generation system rehabilitation.
- Award a \$9.2 million contract to CSI Electrical Contractors, Inc. for Stage 2 electrical upgrades at the Henry J. Mills Water Treatment Plant; authorize: (1) granting of a permanent easement to Riverside Public Utilities; and (2) an increase of \$830,000 to an agreement with Lee & Ro, Inc., for a new not-to-exceed amount of \$1,927,000 for engineering support.
- Adopt the CEQA determination that the proposed action has been previously addressed in the certified 2015 Final EIR and related CEQA documents; and award a \$6,044,896.76 procurement contract to Northwest Pipe Company for steel pipe to rehabilitate a portion of the Etiwanda Pipeline.
- Award a \$3,280,920 contract to J.F. Shea, Construction, Inc. for lining of the Cholla Wash cut-and-cover conduit at Mile Marker 126 on the Colorado River Aqueduct.

In addition, the Committee will hear two oral reports:

- Overview of Planned Facility Upgrades at La Verne Site.
- Salinity Management Update.

Lastly, the Committee will hear the following two management reports:

- Water System Operations Manager's report.
- Engineering Services Manager's report.

j. Subject: Report from Finance and Insurance Committee

Presented by: Director Blois

Director Blois announced that Finance and Insurance Committee will not be held in November, in its place will be a Board Workshop to hear the following item:

- Demand Management Cost Recovery and Rate Refinement Workshop.

k. Subject: Report from Legal and Claims Committee

Presented by: Committee Chair Dick

Committee Chair Dick announced that the Committee will hear the following:

- General Counsel Scully will present her management report.
- In closed session, an update on San Diego Water Authority legal problems.

l. Subject: Report from Organization, Personnel and Technology Committee

Presented by: Committee Vice Chair McCoy

Committee Vice Chair McCoy announced that the Committee will hear one action item:

- Authorize an increase of \$985,000 to an agreement with PlanNet, LLC for a new not-to-exceed amount of \$2.885 million for professional services in support of the Datacenter Modernization Relocation project.

In addition, the Committee will hear four committee items:

- Update on Status of Recommendation from Independent Review of Workplace Concerns.
- Diversity, Equity, and Inclusion Council Update.
- Business Outreach 2020-21 Annual Report.
- Labor Negotiations Update.

as well as hear the following Manager's report:

- Information Technology Group Manager.

Lastly, there will be no Human Resources Manager's Report in November.

- n. Subject: Report from Water Planning and Stewardship Committee
- Presented by: Committee Chair Atwater

Committee Chair Atwater announced that the Committee will hear four consent items:

- Authorize implementation of modifications to the Turf Replacement Program, the Member Agency Administered Funds Program, the Pre-1994 Multi-Family Property Toilet Replacement Program, and the Southern California Gas Company Direct Install Program.
- Authorize implementation of a new Municipal Leak Detection and Repair Grant Pilot Program.
- Authorize the General Manager to enter into agreements with the Quechan Indian Tribe of the Fort Yuma Indian Reservation and farmers within Quechan tribal land to provide incentives for land fallowing related to the Metropolitan/Quechan Indian Tribe Seasonal Fallowing Pilot Program, for up to \$1.6 million in 2022 and 2023.
- Adopt resolution to support Metropolitan's application for the United States Bureau of Reclamation's Water and Energy Efficiency FY 2022 Grant Program of \$2 million to supplement funding for public agency landscapes within the Turf Replacement Program; authorize the General Manager to accept grant funds, if awarded; and authorize the General Manager to enter into a contract with United States Bureau of Reclamation for the grant funds, if awarded.

In addition, the following action item is added to Committee agenda:

- Adopt a resolution of the Metropolitan Water District of Southern California declaring a Regional Drought Emergency.

The Committee will also hear the following two committee items:

- Update on Water Surplus Drought Management.
- Update on Fallbrook Public Utilities and Rainbow Municipal Water District Wholesaler Reorganization Before San Diego LAFCO.

Lastly, the Committee will here two management reports:

- Colorado River Matters
- Water Resource Management Manager's Report

- m. Subject: Report from Real Property and Asset Management Committee

Presented by: Chairwoman Gray

Chairwoman Gray announced that the Real Property and Asset Management Committee will not be meeting in November.

CONSENT CALENDAR ITEMS – ACTION

3. CONSENT CALENDAR OTHER ITEMS – ACTION

- A. Approval of the Minutes of the meeting of the Executive Committee held September 28, 2021; and the Adjourned Meeting of the Executive Committee held October 12, 2021
- B. Approve draft committee and board meeting agendas, and schedule for November 2021

Chairwoman Gray asked Directors if there were any comments or discussion on the Minutes of the September 28, 2021 Executive Committee Meeting and the Adjourned Meeting of the Executive Committee held October 12, 2021.

Chairwoman Gray then asked Directors if there were any comments, additions, or corrections to the November 2021 Draft Packet.

4. CONSENT CALENDAR ITEMS - ACTION

None

Chairwoman Gray called for the vote:

After hearing committee reports, Director Atwater made a motion, seconded by Director Kurtz to approve the consent calendar consisting of Items 3A and 3B.

The vote was:

Ayes: Directors Abdo, Ackerman, Atwater, Camacho, De Jesus, Dick, Gray, Kurtz, Ramos, Repenning, and Smith

Noes: None

Abstentions: None

Absent: Director Cordero, Hogan, Murray, Record

The motion for Item 3A and 3B passed by a vote of 11 ayes; 0 no; 0 abstain; and 4 absent.

END OF CONSENT CALENDAR ITEMS

5. OTHER BOARD ITEMS – ACTION

None

6. BOARD INFORMATION ITEMS

None

7. FOLLOW-UP ITEMS

The following participants provided comments or asked questions:

Directors	Comments/Questions
1. Peterson	Asked a question.
2. Chairwoman Gray	Commented.
3. Ramos	Announced, for the record, additional items to be heard at the November 23, 2021 Audit and Ethics Committee meeting as follows, which was inadvertently left out of earlier committee report: <ul style="list-style-type: none">• There will be a discussion of department heads' performance and goals setting for both the Ethics Officer and the General Auditor to be heard in closed session pursuant to government code section 54957.• Also, Mr. Salinas will provide an update on the Ethics Office monthly activity report; and Mr. Riss will provide an update on the Audit Department activities.
4. Fellow	Requested to adjourn today's meeting in memory of Brian Urias, Mayor of Duarte.
5. Chairwoman Gray	Commented.
6. Smith	Asked a question.
7. Chairwoman Gray	Commented.
8. Chairwoman Gray	Commented.

Staff responded to the Directors' questions and comments.

8. FUTURE AGENDA ITEMS

None

Chairwoman Gray announced that a Special Board meeting is scheduled on November 23, 2021 to allow us to continue to meet remotely.

In December under the new Bown Act provisions, we will continue to evaluate meeting options with the health and safety of Directors, staff, and the public in mind. The Board will meet virtually in November and December.

Senior Board Specialist Aldrete displayed a corrected Roll Call Vote for Items 3A and 3B.

Chairwoman Gray deferred to Director Fellow to speak on behalf of the city of Duarte's Mayor Brian Urias concerning his passing.

The meeting was adjourned in memory of Brian Urias, Mayor of the city of Duarte at 1:14 p.m.

Gloria D. Gray
Chairwoman of the Board

Draft

December 13 & 14, 2021

Board and Committee

Meetings

Agenda Packet



The Metropolitan Water District of Southern California



THE METROPOLITAN WATER DISTRICT
OF SOUTHERN CALIFORNIA
700 N. Alameda Street, Los Angeles, California 90012

DRAFT

Schedule of Meetings – December 2021

Monday, December 13

9:00 a.m.	Finance and Insurance Committee
10:00 a.m.	Engineering and Operations Committee
11:30 a.m.	Break
12:00 p.m.	Water Planning and Stewardship Committee
3:00 p.m.	Communications and Legislation Committee

Tuesday, December 14

10:00 a.m.	Legal and Claims Committee
11:00 a.m.	Adjourned Executive Committee
11:30 a.m.	Break
12:00 p.m.	Board Meeting

4th Tuesday meetings cancelled in December

Thursday & Friday, December 23 & 24

Christmas Eve and Christmas Day Holidays– District Offices Closed

Friday, December 31

New Years' Eve Holiday – District Offices Closed

****Note: Board members please call in 30 minutes in advance of meeting start time***

Live streaming is available for all board and committee meetings on our mwdh2o.com website
([Click to Access Board Meetings Page](#))

Public Comment Via Teleconference Only (No in-person attendance):

Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and use Code: 9601962.



F&I Committee

Vacant, Chair
R. Record, Vice Chair
S. Blois
B. Dennstedt
L. Dick
S. Faessel
S. Goldberg
P. Hawkins
F. Jung
A. Ortega
T. Quinn
M. Ramos
T. Smith
S. Tamaribuchi

**Finance and Insurance Committee -
Draft**

Meeting with Board of Directors *

December 13, 2021

9:00 a.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Monday, December 13, 2021
Meeting Schedule**

09:00 a.m. - F&I
10:00 a.m. - E&O
11:30 a.m. - Break
12:00 p.m. - WP&S
03:00 p.m. - C&L

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

**** CONSENT CALENDAR OTHER ITEMS -- ACTION ****

2. CONSENT CALENDAR OTHER ITEMS - ACTION

- A. Approval of the Minutes of the Meeting of the Finance and Insurance Committee held October 11, 2021 **21-678**

3. CONSENT CALENDAR ITEMS - ACTION

None

**** END OF CONSENT CALENDAR ITEMS ****

4. OTHER BOARD ITEMS - ACTION

None

5. BOARD INFORMATION ITEMS

None

6. COMMITTEE ITEMS

- | | | |
|----|--|---------------|
| a. | Quarterly Investment Activities Report | 21-696 |
|----|--|---------------|

7. MANAGEMENT REPORTS

- | | | |
|----|----------------------------------|---------------|
| a. | Chief Financial Officer's Report | 21-697 |
|----|----------------------------------|---------------|

8. FOLLOW-UP ITEMS

None

9. FUTURE AGENDA ITEMS

10. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



E&O Committee

T. Smith, Chair
Vacant, Vice Chair
R. Apodaca
S. Blois
M. Camacho
D. De Jesus
L. Dick
S. Faessel
R. Lefevre
J. Morris
G. Peterson
H. Repenning
H. Williams

**Engineering and Operations Committee
- Draft**

Meeting with Board of Directors *

December 13, 2021

10:00 a.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Monday, December 13, 2021
Meeting Schedule**

09:00 a.m. - F&I
10:00 a.m. - E&O
11:30 a.m. - Break
12:00 p.m. - WP&S
03:00 p.m. - C&L

MWD Headquarters Building • 700 N. Alameda Street • Los Angeles, CA 90012

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

**** CONSENT CALENDAR OTHER ITEMS -- ACTION ****

2. CONSENT CALENDAR OTHER ITEMS - ACTION

- A. Approval of the Minutes of the Meeting of the Engineering and Operations Committee held November 8, 2021 **21-673**

3. CONSENT CALENDAR ITEMS - ACTION

- 7-1 Amend the Capital Investment Plan for fiscal years 2020/2021 and 2021/2022 to include water supply reliability improvements in the Rialto Pipeline service area; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA **21-657**

- 7-2** Award a \$11,499,000 contract to J. F. Shea Construction, Inc. for the seismic upgrade of the Casa Loma Siphon Barrel No. 1; and authorize \$1,100,000 increase to an agreement with Carollo Engineers Inc., for a new not-to-exceed total of \$3.6 million, for technical support during construction; the proposed action is in furtherance of a project that was previously determined to be exempt or otherwise not subject to CEQA **21-658**
- 7-3** Award a \$32,824,000 contract to J.F. Shea Construction, Inc. to upgrade the domestic water treatment systems at the five Colorado River Aqueduct pumping plants; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA **21-659**

**** END OF CONSENT CALENDAR ITEMS ****

4. OTHER BOARD ITEMS - ACTION

None

5. BOARD INFORMATION ITEMS

None

6. COMMITTEE ITEMS

- a.** Capital Investment Plan Quarterly Report for period ending September 2021 **21-698**
- b.** Regional Recycled Water Program Update **21-699**

7. MANAGEMENT REPORTS

- a.** Water System Operations Manager's Report **21-700**
- b.** Engineering Services Manager's Report **21-701**

8. FOLLOW-UP ITEMS

None

9. FUTURE AGENDA ITEMS

10. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



WP&S Committee

R. Atwater, Chair
C. Kurtz, Vice Chair
J. Abdo
L. Ackerman
G. Cordero
D. De Jesus
L. Dick
S. Goldberg
R. Lefevre
M. Luna
J. Morris
M. Petersen
G. Peterson
B. Pressman
R. Record

**Water Planning and Stewardship
Committee - Draft**

Meeting with Board of Directors *

December 13, 2021

12:00 p.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Monday, December 13, 2021
Meeting Schedule**

09:00 a.m. - F&I
10:00 a.m. - E&O
11:30 a.m. - Break
12:00 p.m. - WP&S
03:00 p.m. - C&L

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

- a. Public Hearing on SB60 - Review of Metropolitan's Achievements in Conservation, Recycling and Groundwater Recovery **21-716**

2. CONSENT CALENDAR OTHER ITEMS - ACTION

- A. Approval of the Minutes of the Meeting of the Water Planning and Stewardship Committee held November 8, 2021 **21-674**

3. CONSENT CALENDAR ITEMS - ACTION

- 7-4 Authorize the General Manager to enter into agreements to facilitate near-term actions necessary to maintain the elevation of water in Lake Mead [MISSING CEQA] **21-660**

- | | | |
|------------|---|---------------|
| 7-5 | Authorize General Manager to enter into agreements with San Diego County Water Authority, Semitropic Water Storage District, and the California Department of Water Resources to purchase water, lease groundwater return capacity, exchange water, and to convey water in the State Water Project facilities; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA | 21-662 |
| 7-6 | Adopt resolutions to support Metropolitan's applications for the California Department of Water Resources 2021 Urban and Multibenefit Drought Relief Program of \$7.5 million to supplement funding for residential and commercial landscapes within the Turf Replacement Program and \$2.5 million to supplement funding for the Residential Direct Install Program in partnership with the Southern California Gas Company; authorize the General Manager to accept grant funds, if awarded; and authorize the General Manager to enter into a contract with the California Department of Water Resources for the grant funds, if awarded; the General Manager has determined that the proposed actions are exempt or otherwise not subject to CEQA | 21-663 |
| 7-7 | Authorize implementation of modifications to the On-Site Retrofit Program; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA | 21-664 |
| 7-8 | Authorize the General Manager to enter into agreements with San Bernardino Valley Municipal Water District and the California Department of Water Resources to improve the management of State Water Project supplies, including the exchange of water; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA | 21-665 |

**** END OF CONSENT CALENDAR ITEMS ****

4. OTHER BOARD ITEMS - ACTION

None

5. BOARD INFORMATION ITEMS

None

6. COMMITTEE ITEMS

- | | | |
|-----------|--|---------------|
| a. | Oral Report on Member Agency Drought Programs | 21-712 |
| b. | Report of Metropolitan's State Water Project 2022 Statement of Charges and Audit | 21-713 |

- c. Oral update on Water Supply and Drought Management 21-714

7. MANAGEMENT REPORTS

- a. Colorado River Management Report 21-718
- b. Water Resource Management Manager's Report 21-715

8. FOLLOW-UP ITEMS

None

9. FUTURE AGENDA ITEMS

10. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



C&L Committee

G. Cordero, Chair
C. Kurtz, Vice Chair
J. Abdo
L. Ackerman
J. Butkiewicz
D. Erdman
M. Luna
J. Morris
G. Peterson
T. Quinn
R. Record
H. Repenning
T. Smith

**Communications and Legislation
Committee - Draft**

Meeting with Board of Directors *

December 13, 2021

3:00 p.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Monday, December 13, 2021
Meeting Schedule**

09:00 a.m. - F&I
10:00 a.m. - E&O
11:30 a.m. - Break
12:00 p.m. - WP&S
03:00 p.m. - C&L

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. **Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))**

**** CONSENT CALENDAR OTHER ITEMS -- ACTION ****

2. **CONSENT CALENDAR OTHER ITEMS - ACTION**

A. Approval of the Minutes of the Meeting of the Communications and Legislation Committee held November 8, 2021 **21-675**

3. **CONSENT CALENDAR ITEMS - ACTION**

None

**** END OF CONSENT CALENDAR ITEMS ****

4. **OTHER BOARD ITEMS - ACTION**

None

5. BOARD INFORMATION ITEMS

None

6. COMMITTEE ITEMS

- | | | |
|----|---|---------------|
| a. | Update on Water Conservation Advertising Campaign | 21-720 |
| b. | Report on activities from Washington, D.C. | 21-705 |
| c. | Report on activities from Sacramento | 21-707 |

7. MANAGEMENT REPORTS

- | | | |
|----|------------------------------------|---------------|
| a. | External Affairs Management Report | 21-709 |
|----|------------------------------------|---------------|

8. FOLLOW-UP ITEMS

None

9. FUTURE AGENDA ITEMS

10. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



L&C Committee

L. Dick, Chair
Vacant, Vice Chair
R. Atwater
M. Camacho
A. Fellow
S. Goldberg
A. Kassakhian
T. Phan
R. Record
S. Smith
N. Sutley
S. Tamaribuchi

Legal and Claims Committee - Draft

Meeting with Board of Directors *

December 14, 2021

10:00 a.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Tuesday, December 14, 2021
Meeting Schedule**

**10:00 a.m. - L&C
11:00 a.m. - Adj Exec
11:30 a.m. - Break
12:00 p.m. - BOD**

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

2. MANAGEMENT REPORTS

a. General Counsel's report of monthly activities **21-711**

**** CONSENT CALENDAR OTHER ITEMS -- ACTION ****

3. CONSENT CALENDAR OTHER ITEMS - ACTION

A. Approval of the Minutes of the Meeting of the Legal and Claims Committee held November 9, 2021 **21-676**

4. CONSENT CALENDAR ITEMS - ACTION

- 7-9** Adopt amendment to the Administrative Code establishing Metropolitan-specific parliamentary procedures; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA

[21-263](#)

**** END OF CONSENT CALENDAR ITEMS ****

5. OTHER BOARD ITEMS - ACTION

None

6. BOARD INFORMATION ITEMS

None

7. COMMITTEE ITEMS

- a.** Report on San Diego County Water Authority v. Metropolitan Water District of Southern California, et al., San Francisco County Superior Court Case Nos. CPF-10-510830, CPF-12-512466, CPF-14-514004, CPF-16-515282, CPF-16-515391, CGC-17-563350, and CPF-18-516389; the appeals of the 2010 and 2012 actions, Court of Appeal for the First Appellate District Case Nos. A146901, A148266, A161144, and A162168, and California Supreme Court Case No. S243500; the petition for extraordinary writ in the 2010 and 2012 actions, Court of Appeal for the First Appellate District Case No. A155310; the petition for extraordinary writ in the second 2016 action, Court of Appeal for the First Appellate District Case No. A154325 and California Supreme Court Case No. S251025; and the Metropolitan Water District of Southern California v. San Diego County Water Authority cross-complaints in the 2014 action and the first 2016 action.
[Conference with legal counsel – existing litigation; to be heard in closed session pursuant to Gov. Code Sections 54956.9(d)(1)]

21-710

8. FOLLOW-UP ITEMS

None

9. FUTURE AGENDA ITEMS

10. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



Exec Committee

G. Gray, Chair
D. De Jesus, Vice Chair
C. Kurtz, Vice Chair
H. Repenning, Vice Chair
J. Abdo, Board Secretary
L. Ackerman
R. Atwater
M. Camacho
G. Cordero
L. Dick
M. Ramos
R. Record
T. Smith

Adjourned Executive Committee - Draft

Meeting with Board of Directors *

December 14, 2021

11:00 a.m.

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

**Tuesday, December 14, 2021
Meeting Schedule**

**10:00 a.m. - L&C
11:00 a.m. - Adj Exec
11:30 a.m. - Break
12:00 p.m. - BOD**

MWD Headquarters Building • 700 N. Alameda Street • Los Angeles, CA 90012

* The Metropolitan Water District's meeting of this Committee is noticed as a joint committee meeting with the Board of Directors for the purpose of compliance with the Brown Act. Members of the Board who are not assigned to this Committee may participate as members of the Board, whether or not a quorum of the Board is present. In order to preserve the function of the committee as advisory to the Board, members of the Board who are not assigned to this Committee will not vote on matters before this Committee.

1. Opportunity for members of the public to address the committee on matters within the committee's jurisdiction (As required by Gov. Code Section 54954.3(a))

2. OTHER MATTERS AND REPORTS

None

**** CONSENT CALENDAR ITEMS - ACTION ****

3. CONSENT CALENDAR OTHER ITEMS - ACTION

A. Chair and Vice Chair of committee appointments for the term commencing December 15, 2021 through January 11, 2023; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA **21-661**

4. CONSENT CALENDAR ITEMS - ACTION

None

**** END OF CONSENT CALENDAR ITEMS ****

5. OTHER BOARD ITEMS - ACTION

None

6. BOARD INFORMATION ITEMS

None

7. FOLLOW-UP ITEMS

None

8. FUTURE AGENDA ITEMS

9. ADJOURNMENT

NOTE: This committee reviews items and makes a recommendation for final action to the full Board of Directors. Final action will be taken by the Board of Directors. Agendas for the meeting of the Board of Directors may be obtained from the Board Executive Secretary. This committee will not take any final action that is binding on the Board, even when a quorum of the Board is present.

Writings relating to open session agenda items distributed to Directors less than 72 hours prior to a regular meeting are available for public inspection at Metropolitan's Headquarters Building and on Metropolitan's Web site <http://www.mwdh2o.com>.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



Regular Board of Directors Meeting - Draft

December 14, 2021

12:00 PM

Tuesday, December 14, 2021 Meeting Schedule
10:00 a.m. - L&C
11:00 a.m. - Adj Exec
11:30 a.m. - Break
12:00 p.m. - BOD

Teleconference meetings will continue through the end of the year. Live streaming is available for all board and committee meetings on mwdh2o.com ([Click Here](#))

A listen only phone line is also available at 1-800-603-9516; enter code: 2176868#. Members of the public may present their comments to the Board on matters within their jurisdiction as listed on the agenda via teleconference only. To participate call (404) 400-0335 and enter Code: 9601962.

MWD Headquarters Building - 700 N. Alameda Street - Los Angeles, CA 90012

1. Call to Order

1.1 Invocation: Omar H. De Leon Medina, Senior Admin Analyst, Chief Administrative Office

1.2 Pledge of Allegiance: TBD

2. Roll Call

3. Determination of a Quorum

4. Opportunity for members of the public to address the Board on matters within the Board's jurisdiction. (As required by Gov. Code § 54954.3(a))

5. OTHER MATTERS AND REPORTS

- | | | |
|----|--|--------|
| A. | Report on Directors' Events Attended at Metropolitan's Expense | 21-666 |
| B. | Chairwoman's Monthly Activity Report | 21-702 |
| C. | General Manager's summary of activities | 21-703 |
| D. | General Counsel's summary of activities | 21-704 |
| E. | General Auditor's summary of activities | 21-706 |
| F. | Ethics Officer's summary of activities | 21-708 |

**** CONSENT CALENDAR OTHER ITEMS -- ACTION ******6. CONSENT CALENDAR OTHER ITEMS - ACTION**

- | | | |
|-----------|--|---------------|
| A. | Approval of the Minutes of the Board Workshop on November 8 and the Meeting for November 9, 2021 (Copies have been submitted to each Director) Any additions, corrections, or omissions | 21-672 |
| B. | Adopt resolution to continue remote teleconference meetings pursuant to the Brown Act Section 54953(e) for meetings of Metropolitan's legislative bodies for a period of 30 days; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA | 21-694 |
| C. | Approve Commendatory Resolution for Director John Murray, Jr. representing the city of Los Angeles | 21-695 |
| D. | Chair and Vice Chair of committee appointments for the term commencing December 15, 2021 through January 11, 2023; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (Exec) | 21-661 |
| E. | Approve Committee Assignments | |

**** END OF CONSENT CALENDAR ITEMS ******7. CONSENT CALENDAR ITEMS - ACTION**

- | | | |
|------------|--|---------------|
| 7-1 | Amend the Capital Investment Plan for fiscal years 2020/2021 and 2021/2022 to include water supply reliability improvements in the Rialto Pipeline service area; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (EO) | 21-657 |
| 7-2 | Award a \$11,499,000 contract to J. F. Shea Construction, Inc. for the seismic upgrade of the Casa Loma Siphon Barrel No. 1; and authorize \$1,100,000 increase to an agreement with Carollo Engineers Inc., for a new not-to-exceed total of \$3.6 million, for technical support during construction; the proposed action is in furtherance of a project that was previously determined to be exempt or otherwise not subject to CEQA (EO) | 21-658 |

- 7-3** Award a \$32,824,000 contract to J.F. Shea Construction, Inc. to upgrade the domestic water treatment systems at the five Colorado River Aqueduct pumping plants; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (EO) **21-659**
- 7-4** Authorize the General Manager to enter into agreements to facilitate near-term actions necessary to maintain the elevation of water in Lake Mead [MISSING CEQA] (WPS) **21-660**
- 7-5** Authorize General Manager to enter into agreements with San Diego County Water Authority, Semitropic Water Storage District, and the California Department of Water Resources to purchase water, lease groundwater return capacity, exchange water, and to convey water in the State Water Project facilities; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (WPS) **21-662**
- 7-6** Adopt resolutions to support Metropolitan's applications for the California Department of Water Resources 2021 Urban and Multibenefit Drought Relief Program of \$7.5 million to supplement funding for residential and commercial landscapes within the Turf Replacement Program and \$2.5 million to supplement funding for the Residential Direct Install Program in partnership with the Southern California Gas Company; authorize the General Manager to accept grant funds, if awarded; and authorize the General Manager to enter into a contract with the California Department of Water Resources for the grant funds, if awarded; the General Manager has determined that the proposed actions are exempt or otherwise not subject to CEQA (WPS) **21-663**
- 7-7** Authorize implementation of modifications to the On-Site Retrofit Program; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (WPS) **21-664**
- 7-8** Authorize the General Manager to enter into agreements with San Bernardino Valley Municipal Water District and the California Department of Water Resources to improve the management of State Water Project supplies, including the exchange of water; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (WPS) **21-665**
- 7-9** Adopt amendment to the Administrative Code establishing Metropolitan-specific parliamentary procedures; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA (LC) **[21-263](#)**

8. OTHER BOARD ITEMS - ACTION

None

9. BOARD INFORMATION ITEMS

9-1 Report on Conservation

21-693

10. FOLLOW-UP ITEMS

None

11. FUTURE AGENDA ITEMS

12. ADJOURNMENT

NOTE:

At the discretion of the Board, all items appearing on this agenda and all committee agendas, whether or not expressly listed for action, may be deliberated and may be subject to action by the Board.

Each agenda item with a committee designation will be considered and a recommendation may be made by one or more committees prior to consideration and final action by the full Board of Directors. The committee designation appears in parenthesis at the end of the description of the agenda item e.g. (E&O, BF&I). Committee agendas may be obtained from the Executive Secretary.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Executive Secretary in advance of the meeting to ensure availability of the requested service or accommodation.



- Board of Directors
Executive Committee

11/23/2021 Special Board Meeting

7-2

Subject

Consider and adopt the Board's Principles of Governance Statement; the General Manager has determined that the proposed action is exempt or otherwise not subject to CEQA

Executive Summary

This board letter presents the Board's Principles of Governance Statement for consideration as recommended by Chairwoman Gray for the Board of Directors' review and adoption.

Details

As a follow-up item from the September 29-30, 2021 Board of Directors Retreat, the attached proposed Statement of Metropolitan's Board Principles of Governance (Attachment 1) is for the Board's consideration and adoption. Rhonda Hilyard, who facilitated the discussion with the Board at the Retreat, assisted with the preparation of the proposed Statement. Adoption of the Statement is an intentional commitment by the Board that will provide the Board guidance and support to recognize and value the diversity of the Board members' backgrounds, experiences, skills, styles, perspectives, and interests. These principles of governance are supplemental to the current governing policies set forth for Directors in Metropolitan's Act and Administrative Code.

Policy

Metropolitan Water District Administrative Code Section 11104: Delegation of Responsibilities

California Environmental Quality Act (CEQA)

CEQA determination for Option #1:

The proposed action is not defined as a project under CEQA because it involves legislative proposals that do not involve any commitment to any specific project, which may result in a potentially significant physical impact on the environment (Public Resources Code Section 21065 and Section 15378(b)(1) of the State CEQA Guidelines). The proposed action is also not defined as a project under CEQA because it involves continuing administrative activities, such as general policy and procedure making (Section 15378(b)(2) of the State CEQA Guidelines). In addition, where it can be seen with certainty that there is no possibility that the proposed action in question may have a significant effect on the environment, the proposed action is not subject to CEQA (Section 15061(b)(3) of the State CEQA Guidelines).

CEQA determination for Option #2:

None required

Board Options

Option #1

Adopt the Board's Principles of Governance Statement.

Fiscal Impact: None

Business Analysis: Adoption of the Statement is an intentional commitment by the Board that will provide guidance and support to recognize and value the diversity of the Board members' backgrounds, experiences, skills, styles, perspectives, and interests.

Option #2

Do not adopt the Board's Principles of Governance Statement.

Fiscal Impact: None

Business Analysis: Absence of the adoption of the Board's Principles of Governance Statement could encumber the Board's ability to work together with mutual understanding, respectful discourse, and productive deliberations.

Staff Recommendation

Option #1



Gloria D. Gray
Chairwoman of the Board

11/19/2021

Date

Attachment 1 – Statement of Metropolitan's Board Principles of Governance

Ref# bd12681230

Statement of Metropolitan's Board Principles of Governance

PREAMBLE:

Metropolitan Board members recognize and value the diversity of their respective backgrounds, experiences, skills, styles, perspectives, and interests. Board members will not always agree, but will work together in the following ways to enhance mutual understanding, respectful discourse, and productive deliberations:

RESPECTFUL CONDUCT

Directors will express views in a professional manner and with consideration for one another.

Directors will respect differing opinions and ensure all views are heard.

Directors will treat each other with dignity and respect, according to the Golden Rule. (Treat others as you wish to be treated).

PARTICIPATION and INCLUSION

Directors will actively listen to better understand one another, while maintaining an open mind and seeking common ground.

Adequate airtime will be afforded to all.

When conducting meetings, the Chairs will be afforded respect in carrying out their responsibilities.

CONSENSUS and COMPROMISE

Directors will maximize opportunities to build trust and to reach timely agreements based on compromise or consensus.

They will do so by:

1. Being open, honest, and consistent in words and actions.
2. Seeking to understand one another and the source of differing views.
3. Being patient.
4. Expressing interests rather than positions.
5. Seeking the facts.
6. Avoiding blame.
7. Maintain a Metropolitan perspective that values win-win outcomes.

EFFECTIVENESS and EFFICIENCY

Directors will enhance the success of their deliberations by coming prepared, staying on task, being focused, and clearly communicating their interests.

Directors will address questions to the Chair to prevent misunderstandings of intent.

Directors will strive to determine the will of the group while being considerate of different interests.

These principles of governance are supplemental to the current governing policies set forth for Directors in Metropolitan's Act and Administrative Code.