## The Metropolitan Water District of Southern California

# 2025 General Manager Recruitment

# Leadership Criteria

## **Required Qualifications**

### 1. Collaborative, Team Building Leader

- Demonstrated ability to foster trust and collaboration among the executive team, while effectively delegating and empowering them to lead key initiatives and deliver on strategic goals.
- b. Builds trust-based partnerships across the board, member agencies, state/federal agencies, NGOs, and the private sector.
- c. Skilled in stakeholder alignment, coalition-building, and interagency collaboration.

### 2. Ethical and Transparent Communicator

- a. Communicates openly, directly, and with integrity and the highest level of professionalism.
- b. Maintains public trust by championing transparency and inclusivity.

## 3. Operationally and Politically Savvy

- a. Deep knowledge of California water law, climate and hydrology science, and large-scale infrastructure.
- b. Navigates complex governance and policy environments effectively while staying focused on mission.

#### 4. Resilient Decision-Maker

- a. Comfortable navigating uncertainty, risk, and rapid change.
- b. Balances short-term challenges with long-term resilience and sustainability goals.
- c. Understands the economic impact of decisions—especially on affordability, reliability, and environmental justice.

#### 5. Member-Focused

- **a.** Prioritizes the needs of Metropolitan's 26 member agencies.
- b. Committed to equity, public service, and meaningful member and public engagement.

## Other Important Qualifications

#### Visionary Strategist

- Able to establish long-term goals (10+ years) and align agency priorities and tactical plans accordingly.
- Thinks system-wide, beyond local or siloed interests.

### Inspirational and Motivational

- Energizes the organization with purpose, recognition, and team alignment.
- Cultivates a positive, engaged culture that values excellence, creativity, and accountability.
- o Develops staff, empowers high-performing teams, and promotes innovation.

#### Results-Driven and Accountable

 Leads confidently through change, complexity, and conflict while maintaining high standards of operational excellence and transparency.  Takes initiative and follows through to deliver measurable outcomes that advance reliability, affordability, and environmental performance.

## Discerning and Focused

- Cuts through noise to identify what truly matters, balancing action with careful judgment.
- Brings discipline to prioritization—ensuring energy and resources are invested in high-impact actions.

# **Top Priorities**

## Public Trust & Regional Leadership

- o Be the leader of water policy, priorities and public value in Southern California.
- Earn and enhance member trust through proactive outreach, partnershipbuilding, and strong, mission-driven, results-oriented leadership.

## • Imported water supply reliability and resilience

 Ensure a diversified, reliable water supply portfolio through storage, conveyance (e.g., DCP), regional projects, and partnerships to equitable meeting the supplemental water needs of all members.

### Climate Adaptation

Lead region-wide efforts to address climate extremes—drought, flood, and fire—through flexible and forward-thinking water strategies.

#### Affordability

- Create business model solutions that stabilize rates and fortify reserves beyond climate and demand variability.
- Balance conservation-driven revenue challenges with sustainable financial models.

#### • Infrastructure Investment

- Drive implementation of critical state and regional projects (e.g., storage, Delta Conveyance).
- o Advance innovation in asset management, operations, and digital transformation.

#### Workforce Development and Organizational Culture

- Champion a workplace culture rooted in excellence, creativity, accountability, and diversity.
- o Mentor future leaders and empower staff through clear expectations and support.